# Abridged Audited Group Financial Results











### Group Consolidated Income Statement

	Year to 31 December 2013 P'000	Year to 31 31 December 2012 P'000	% Change
Revenue			
Net premiums	1,886,445	1,949,585	(3%)
Gross premiums- recurring	932,803	908,800	
- single	959,681	1,061,613	
Premiums ceded to reinsurers	(6,039)	(20,828)	
Other income	3,036,277	1,162,607	161%
Fee income	98,039	74,700	31%
Investment income	595,111	628,915	
Profit on sale of subsidiary	-	6,075	
Net gains on financial assets held at fair value through profit or loss	0.040.407	450.017	
and investment properties	2,343,127	452,917	
Total revenue	4,922,722	3,112,192	58%
Net insurance and investment contract benefits and claims	(4,000,070)	(2.214.707)	73%
Gross benefits and claims paid	(4,000,278) (1,065,158)	(2,314,707) (914,906)	1370
Claims ceded to reinsurers	5,421	10,730	
Change in liabilities under investment contracts	(1,719,987)	(383,646)	
Change in policyholder liabilities under insurance contracts	(1,220,554)	(1,026,885)	
Expenses	(532,252)	(508,637)	5%
Selling expenses	(243,491)	(219,165)	070
Administration expenses	(288,761)	(289,471)	
Profit before share of profit of associates and joint ventures	390,192	288,849	35%
,	,		
Share of profit of associates and joint ventures net of tax	189,202	196,482	(4%)
Profit before tax	579,394	485,331	19%
Tax	(84,621)	(90,936)	
Current tax	(78,610)	(85,835)	
Deferred tax	(6,011)	(5,420)	
Other taxes	-	319	
Profit for the year	494,773	394,395	25%
Profit attributable to:			
- Equity holders of the parent	492,500	390,918	26%
- Non-controlling interests	2,273	3,477	
	494,773	394,395	25%
Earnings per share (thebe) (attributable to ordinary equity holders of the parer	nt)		
- Basic	183	146	25%
- Diluted	181	145	25%
Number of shares for calculating earnings per share			
Number of shares in issue	281,070,652	281,070,652	
Less shares in share scheme and treasury shares	(11,291,300)	,	
Shares used for calculating basic earnings per share	269,779,352		
Weighted number of dilutive options	2,140,098	1,782,906	
Shares used for calculating diluted earnings per share	271,919,450	269,893,311	

# Group Consolidated Statement of Comprehensive Income

	Year to 31 December 2013 P'000	Year to 31 31 December 2012 P'000
Profit for the year	494,773	394,395
Other comprehensive income Exchange differences on translating foreign operations Total comprehensive income for the year	21,944 516,717	10,718 405,113
Total comprehensive income attributable to: - Equity holders of the parent - Non-controlling interests	514,444 2,273 516,717	401,636 3,477 405,113

## Group Consolidated Statement of **Financial Position**

	At 31 December 2013 P'000	
ASSETS		
Property and equipment	20,828	10,911
Intangible assets	150,898	154,001
Investment property	300,681	495,798
Investments in associates and joint ventures	1,345,905	1,268,707
Long-term reinsurance assets	6,123	9,041
Financial assets at fair value through profit or loss	11,386,601	12,517,189
- Bonds (Government, public authority, listed and unlisted corporates)	5,049,888	5,475,367
- Equity investments (Local and foreign)	5,711,195	
- Policy loan and other loan advances	482,258	
- Money market instruments	143,260	117,056
Deffered tax asset	2,344	190
Short-term insurance receivables	23,063	9,736
Trade and other receivables	215,894	175,344
Tax receivable	26,973	,
Cash, deposits and similar securities	580,674	
Total assets	14,059,984	15,416,868
EQUITY AND LIABILITIES		
Equity attributable to equity holders of parent		
Stated capital	130,821	
Non distributable reserves	745,694	
Retained earnings	1,528,886	
Total equity attributable to equity holders of parent	2,405,401	
Non-controlling interests  Total equity	34,912 <b>2,440,313</b>	
iotal equity	2,440,313	1,970,012
Liabilities		
Policyholder liabilities under:		12,966,214
- Insurance contracts		5,592,072
- Investment contracts	4,319,656	7,374,142
Deferred tax liability	23,789	17,939
Short-term insurance payables and provisions	34,425	9,437
Tax payable	1,222	
Related party balances	3,041	
Trade and other payables	433,956	
Total equity and liabilities	14,059,984	15,416,868

# Group Consolidated Statement of Changes in Equity

				Total Equity attributtable		
	Stated capital P'000	Non distributable reserves P'000	Retained earnings P'000	to equity holders of parent P'000	Non- controlling interests P'000	Total Equity P'000
Year to 31 December 201	2					
Opening balances	130,821	468,891	1,091,083	1,690,795	36,050	1,726,845
Profit for the year	-	-	390,918	390,918	3,477	394,395
FCTR movement	-	10,718	(10,718)	-	-	-
Dividend paid	-	-	(157,400)	(157,400)	-	(157,400)
Transfers from retained						
earnings to non-distributable						
reserves	-	51,708	(51,708)	-	-	-
Other movements in reserve	es -	43,597	(22,949)	20,648	(5,876)	14,772
Balances at 31						
December 2012	130,821	574,914	1,239,226	1,944,961	33,651	1,978,612
	_					
Year to 31 December 201	_					
Opening balances	130,821	574,914	1,239,226	1,944,961	33,651	1,978,612
Profit for the year	-	-	492,500	492,500	2,273	494,773
FCTR movement	-	21,944	(21,944)	(00.075)	(4.040)	(00.007)
Dividend paid	-	-	(98,375)	(98,375)	(1,012)	(99,387)
Transfers from retained						
earnings to non-distributable		00.105	(00.105)			
reserves	-	93,185	(93,185)	- 00 015	-	-
Other movements in reserve	768 -	55,651	10,664	66,315	-	66,315
December 2013	130,821	745,694	1,528,886	2,405,401	34,912	2,440,313

# Abridged Audited Group Financial Results











#### For the Year Ended 31 December 2013

# Group Consolidated Statement of Cash Flows

	Year to 31 December 2013 P'000	Year to 31 31 December 2012 P'000
Cash flows from operating activities	(4,254,919)	1,955,231
Interest received	453,687	329,167
Tax paid	(94,206)	(106,695)
Dividends paid	(90,997)	(145,595)
Cash flows from/(utilised in) investing activities	3,806,570	(2,520,169)
Net decrease in cash and cash equivalents	(179,865)	(488,061)
Cash and cash equivalents at the beginning of the year	760,539	1,248,600
Cash and cash equivalents at the end of the year	580,674	760,539
Represented by:		
Cash deposits and similar securities	119,937	116,593
Funds on deposit	460,737	643,946
	580,674	760,539

### Group Embedded Value

The embedded value represents an estimate of the value of the Group, excluding the value attributable to minority interests and goodwill attributable to future new business. The embedded value comprises:

- \* the value of the shareholders' net assets; and
- \* the value of the in-force business adjusted for the cost of required capital to support this business.

The value of the in-force is the present value of future after-tax profits arising from business in force at the calculation date

	Year to 31 December 2013 P'000	Year to 31 31 December 2012 P'000
	. 000	Restated
Embedded value results	0.400.000	0.404.007
Shareholders' net assets after fair value adjustments	2,489,393	2,164,327 1,829,874
Shareholders' net assets, excluding goodwill Fair value adjustments	2,313,929 175,464	334,453
Tail value adjustitions	175,404	004,400
Value of in-force	770,768	536,541
Value before cost of capital	957,625	708,461
Fair value adjustments	(58,178)	
Cost of capital	(128,679)	(108,893
Embedded value at end of year	3,260,161	2,700,868
Required Capital (Life Business)	303,747	316,400
Required Capital Cover (Life Business)	7.7	5.8
		0
Embedded value per share (Pula)	11.94	10.0
Embedded value earnings		
Embedded value at end of the year	3,260,161	2,700,868
Embedded value at end of the year	2,700,868	
Change in embedded value	559,293	291,20
Dividends paid	98,375	157,40
Embedded value earnings	657,668	448,606
Return on embedded value	24%	19%
These earnings can be analysed as follows:		
Expected return on life business in force	74,697	80,200
Value of new business	109,711	99,30
Value at point of sale	101,558	90,198
Expected return to end of year	8,153	9,109
Operating experience variances	112,015	7,599
Mortality/Morbidity	59,911	58,69
Persistency	(5,543)	
Expenses	(14,115)	
Other	71,762	(20,25)
Operating assumption changes	29,129	18,14
Mortality/morbidity	33,780	6,67
Persistency	(3,470)	
Expenses Other	(5,528) 4,347	(14,01) (20,31)
Embedded value earnings from operations	325,552	205,24
Investment variances	96,997	17,76
Economic assumption changes	27,330	10,51
Inflation Pick discount rate	6,090	10,517
Risk discount rate	21,240	

# Group Embedded Value (continued)

Restated		2013	
Embedded value earnings from covered business         449,879         233,524           Return on shareholders assets Investment Returns         129,854         57,687           Net profit non-life operations         182,860         166,701           Change in shareholders' fund adjustments         (104,925)         (9,306)           Changes in treasury share adjustments         49,215         -           Movement in fair value of incentive scheme shares         19,093         1,390           Movement in present value of holding company expenses         4,849         (8,895)           Movement in other net worth adjustments         (178,082)         (1,801)           Embedded value earnings         657,668         448,606           a) Value of new business         109,711         99,307           Value of new business at calculation date         109,711         99,307           Value before cost of capital         121,885         107,752           Recurring premium         76,988         75,970           Cost of capital         (20,327)         (17,554)           Expected return to end of year         8,153         9,109           b) Fair value adjustments         108,819         246,761           Group holding expenses         (58,178)         (63,027)		P'000	
Investment Returns	Embedded value earnings from covered business	449,879	
Net profit non-life operations	Return on shareholders assets	312,714	224,388
Change in shareholders' fund adjustments       (104,925)       (9,306)         Changes in treasury share adjustments       49,215       -         Movement in fair value of incentive scheme shares       19,093       1,390         Movement in present value of holding company expenses       4,849       (8,895)         Movement in other net worth adjustments       (178,082)       (1,801)         Embedded value earnings       657,668       448,606         a) Value of new business       Value of new business at calculation date       109,711       99,307         Value before cost of capital       121,885       107,752       107,752         Recurring premium       44,897       31,782       1,790         Cost of capital       (20,327)       (17,554)       2,988       75,970         Cost of capital       (20,327)       (17,554)       8,153       9,109         b) Fair value adjustments       3,153       9,109         Staff share scheme       4,180       (14,913)         Non-life operations write-up to fair value       108,819       248,761         Group holding expenses       (58,178)       (63,027)         Reversal of cross holding adjustment       62,465       100,605         Total       117,286       271,426			
Changes in treasury share adjustments Movement in fair value of incentive scheme shares Movement in present value of holding company expenses Movement in other net worth adjustments (178,082) Movement in other net worth adjustments (18,066)  Embedded value earnings  657,668  448,606  448,606  409,711  99,307  121,885 107,752  Recurring premium A44,897 11,782 11,782 11,782 11,782 11,783 11,782 11,783 11,782 11,783 11,782 11,783 11,782 11,784 11,784 11,784 11,784 11,786 11,786 11,786 11,786 11,786 11,786 11,786 11,786 11,786 11,50 12,50 Overall investment return (before taxation) 9,09 10,09	Net profit non-life operations	182,860	100,701
Movement in fair value of incentive scheme shares       19,093       1,390         Movement in present value of holding company expenses       4,849       (8,895)         Movement in other net worth adjustments       (178,082)       (1,801)         Embedded value earnings       657,668       448,606         a) Value of new business       Value of new business at calculation date       109,711       99,307         Value before cost of capital       121,885       107,752         Recurring premium       44,897       31,782         Single premium       76,988       75,970         Cost of capital       (20,327)       (17,554)         Expected return to end of year       8,153       9,109         b) Fair value adjustments       4,180       (14,913)         Staff share scheme       4,180       (14,913)         Non-life operations write-up to fair value       108,819       248,761         Group holding expenses       (58,178)       (63,027)         Reversal of cross holding adjustment       62,465       100,605         Total       117,286       271,426         Consisting of:       Net Asset Value adjustments       (58,178)       (63,027)         Net Asset Value adjustments       (58,178)       (63,027)			
Movement in present value of holding company expenses       4,849 (8,895) (178,082)       (1,801)         Embedded value earnings       657,668       448,606         a) Value of new business       109,711 99,307         Value of new business at calculation date       109,711 99,307         Value before cost of capital       121,885 107,752         Recurring premium       44,897 31,782         Single premium       76,988 75,970         Cost of capital       (20,327) (17,554)         Expected return to end of year       8,153 9,109         b) Fair value adjustments       4,180 (14,913)         Staff share scheme       4,180 (14,913)         Non-life operations write-up to fair value       108,819 (63,027)         Group holding expenses       (58,178) (63,027)         Reversal of cross holding adjustment       62,465 (100,605)         Total       117,286 (271,426)         Consisting of:       175,464 (334,453)         Net Asset Value adjustments       (58,178) (63,027)         Value of In Force adjustments       (58,178) (63,027)         C) Assumptions       (58,178) (63,027)         The main assumptions used are as follows:       11,50 (12,50)         1. Economic assumptions       9,09 (10,09)			
Movement in other net worth adjustments			,
A) Value of new business   Value of new business at calculation date   109,711   99,307   121,885   107,752   Recurring premium   44,897   31,782   Single premium   76,988   75,970   Cost of capital   (20,327)   (17,554)   Expected return to end of year   8,153   9,109			
Value of new business at calculation date       109,711       99,307         Value before cost of capital       121,885       107,752         Recurring premium       44,897       31,782         Single premium       76,988       75,970         Cost of capital       (20,327)       (17,554)         Expected return to end of year       8,153       9,109         b) Fair value adjustments       4,180       (14,913)         Staff share scheme       4,180       (14,913)         Non-life operations write-up to fair value       108,819       248,761         Group holding expenses       (58,178)       (63,027)         Reversal of cross holding adjustment       62,465       100,605         Total       117,286       271,426         Consisting of:       175,464       334,453         Value of In Force adjustments       (58,178)       (63,027)         c) Assumptions       175,464       334,453         The main assumptions used are as follows:       4,180       4,180       4,180       (63,027)         1. Economic assumptions       8,153       8,153       8,153       8,153       8,153       8,153       10,60       8,153       10,60       1,60       1,75       62,465       10,	Embedded value earnings	657,668	448,606
Value of new business at calculation date       109,711       99,307         Value before cost of capital       121,885       107,752         Recurring premium       44,897       31,782         Single premium       76,988       75,970         Cost of capital       (20,327)       (17,554)         Expected return to end of year       8,153       9,109         b) Fair value adjustments       4,180       (14,913)         Staff share scheme       4,180       (14,913)         Non-life operations write-up to fair value       108,819       248,761         Group holding expenses       (58,178)       (63,027)         Reversal of cross holding adjustment       62,465       100,605         Total       117,286       271,426         Consisting of:       175,464       334,453         Value of In Force adjustments       (58,178)       (63,027)         c) Assumptions       175,464       334,453         The main assumptions used are as follows:       4,180       4,180       4,180       (63,027)         1. Economic assumptions       8,153       8,153       8,153       8,153       8,153       8,153       10,60       8,153       10,60       1,60       1,75       62,465       10,	a) Value of new business		
Recurring premium       44,897       31,782         Single premium       76,988       75,970         Cost of capital       (20,327)       (17,554)         Expected return to end of year       8,153       9,109         b) Fair value adjustments       31,782       9,109         Staff share scheme       4,180       (14,913)         Non-life operations write-up to fair value       108,819       248,761         Group holding expenses       (58,178)       (63,027)         Reversal of cross holding adjustment       62,465       100,605         Total       117,286       271,426         Consisting of:       175,464       334,453         Value of In Force adjustments       (58,178)       (63,027)         c) Assumptions       175,464       334,453         The main assumptions used are as follows:       4,180       4,180       4,180       4,180       (63,027)         1. Economic assumptions       8, p.a       8, p.a       8, p.a       8, p.a       8, p.a         Risk discount rate       11.50       12.50       0,09       10.09       10.09		109,711	99,307
Single premium       76,988       75,970         Cost of capital       (20,327)       (17,554)         Expected return to end of year       8,153       9,109         b) Fair value adjustments       \$108,819       9,109         Staff share scheme       4,180       (14,913)         Non-life operations write-up to fair value       108,819       248,761         Group holding expenses       (58,178)       (63,027)         Reversal of cross holding adjustment       62,465       100,605         Total       117,286       271,426         Consisting of:       175,464       334,453         Value of In Force adjustments       (58,178)       (63,027)         c) Assumptions       175,464       334,453         The main assumptions used are as follows:       4,180       4,180       4,180         1. Economic assumptions       8,181       8,181       8,181       63,027         1. Economic assumptions       8,182       8,183       8,183       63,027       63,027         1. Economic assumptions       8,182       8,183       8,183       63,027       63,027       63,027       63,027       63,027       63,027       63,027       63,027       63,027       63,027       63,027			
Cost of capital (20,327) (17,554) Expected return to end of year 8,153 9,109  b) Fair value adjustments Staff share scheme 4,180 (14,913) 108,819 (248,761 Group holding expenses (58,178) (63,027) (63,027) 108,819 (63,027) 108,8			
b) Fair value adjustments Staff share scheme Non-life operations write-up to fair value Group holding expenses Reversal of cross holding adjustment Total  Consisting of: Net Asset Value adjustments Value of In Force adjustments  C) Assumptions The main assumptions used are as follows:  1. Economic assumptions Risk discount rate Overall investment return (before taxation)  8,153 9,109  4,180 (14,913) 248,761 (63,027) (63,027) (63,027) 100,605 117,286 271,426 271,426 271,426			
Staff share scheme       4,180       (14,913)         Non-life operations write-up to fair value       108,819       248,761         Group holding expenses       (58,178)       (63,027)         Reversal of cross holding adjustment       62,465       100,605         Total       117,286       271,426         Consisting of:           Net Asset Value adjustments       175,464       334,453         Value of In Force adjustments       (58,178)       (63,027)         c) Assumptions       (58,178)       (63,027)         The main assumptions used are as follows:           1. Economic assumptions       % p.a       % p.a         Risk discount rate       11.50       12.50         Overall investment return (before taxation)       9.09       10.09			
Staff share scheme       4,180       (14,913)         Non-life operations write-up to fair value       108,819       248,761         Group holding expenses       (58,178)       (63,027)         Reversal of cross holding adjustment       62,465       100,605         Total       117,286       271,426         Consisting of:           Net Asset Value adjustments       175,464       334,453         Value of In Force adjustments       (58,178)       (63,027)         c) Assumptions       (58,178)       (63,027)         The main assumptions used are as follows:           1. Economic assumptions       % p.a       % p.a         Risk discount rate       11.50       12.50         Overall investment return (before taxation)       9.09       10.09	h) Fair value adjustments		
Non-life operations write-up to fair value Group holding expenses Reversal of cross holding adjustment  Total  Consisting of: Net Asset Value adjustments Value of In Force adjustments  C) Assumptions The main assumptions used are as follows:  1. Economic assumptions Risk discount rate Overall investment return (before taxation)  108,819 (63,027) (63,027) (63,027)  175,464 (63,027) (63,027)  7 P.a  8 P.a  9 P.a  9 P.a  11.50 12.50		4,180	(14,913)
Reversal of cross holding adjustment  Total  Consisting of: Net Asset Value adjustments Value of In Force adjustments  (58,178)  C) Assumptions The main assumptions Risk discount rate Overall investment return (before taxation)  62,465 117,286 1175,464 334,453 (63,027)  (63,027)  % p.a % p.a 11.50 12.50	Non-life operations write-up to fair value		
Total 117,286 271,426  Consisting of: Net Asset Value adjustments 175,464 334,453 Value of In Force adjustments (58,178) (63,027)  c) Assumptions The main assumptions used are as follows:  1. Economic assumptions			
Consisting of: Net Asset Value adjustments Value of In Force adjustments (58,178)  C) Assumptions The main assumptions used are as follows:  1. Economic assumptions Risk discount rate Overall investment return (before taxation)  1. To Assumptions A P.			
Net Asset Value adjustments Value of In Force adjustments  (58,178)  (63,027)  c) Assumptions The main assumptions used are as follows:  1. Economic assumptions Risk discount rate Overall investment return (before taxation)  1. Economic assumptions 9.09 10.09	Іотаі	117,286	2/1,426
Value of In Force adjustments (58,178) (63,027) c) Assumptions The main assumptions used are as follows:  1. Economic assumptions Risk discount rate Overall investment return (before taxation) 9.09 10.09			
c) Assumptions The main assumptions used are as follows:  1. Economic assumptions Risk discount rate Overall investment return (before taxation)  9.09 10.09			
The main assumptions used are as follows:  1. Economic assumptions	Value of In Force adjustments	(58,178)	(63,027)
1. Economic assumptions % p.a % p.a Risk discount rate 11.50 12.50 Overall investment return (before taxation) 9.09 10.09			
Risk discount rate 11.50 12.50 Overall investment return (before taxation) 9.09 10.09	The main assumptions used are as follows:		
Risk discount rate 11.50 12.50 Overall investment return (before taxation) 9.09 10.09	1. Economic assumptions	% p.a	% p.a
Expense inflation rate 5.00 6.00			
	Expense inflation rate	5.00	6.00

#### 2. Other Assumptions

The assumptions for future mortality, persistency and premium escalation were based on recent experience adjusted for anticipated future trends.

#### Restatement of Embedded Value

The embedded value as at 31 December 2012 has been restated as the fair value on certain assets was carried at cost in the embedded value. This resulted in an additional P124 million in fair value. The embedded value has accordingly been restated from the original value of P2.5 billion to the revised one of P2.7 billion. This change does not affect the income statement and the statement of financial position.

# Abridged Audited Group Financial Results for the Year Ended 31 December 2013.

The Directors hereby present the results of Botswana Insurance Holdings Limited (BIHL) for the year ended 31 December 2013.

#### **Key features**

#### Revenue

Net premium income decreased by 3% to P 1.9 billion Fee income increased by 31% to P98.0 million Value of new business increased by 10% to P109.7 million

#### Assets under Management

Assets under management increased by 25% to P27.1 billion

#### Earnings

Operating profit increased by 19% to P 277.3 million Core earnings increased by 15% to P310 million Profit attributable to equity holders increased by 26% to P492.5 million

#### Solvency

Business is well capitalized, required capital for the life business covered 7.7 times (December 2012: 5.8 times)

#### Embedded Value

Embedded value increased by 21% to P3.3 billion

#### Nividende

P98.4 million paid as dividends during the year (2012: P157.4 million) Final normal dividend proposed of 35 thebe per share (gross of tax)

# Abridged Audited Group Financial Results

For the Year Ended 31 December 2013



The World Bank forecasts global growth of 3.2 percent in 2014 up from 2.4 percent in 2013. Policy makers in major developed economies have generally put growth ahead of austerity to revive the global economy. The US is expected to spur the global growth as fiscal consolidation eases and monetary conditions improve, supportive of growth. Though some emerging economies such as Brazil, India, Turkey, and South Africa, have been increasing their key rate, we are of the view that pro-growth and accommodative monetary policy will continue worldwide in 2014.

In the domestic market a year on year GDP growth rate of 5.9 percent was achieved up to September 2013, which compares favourable against the 2012 full year growth rate of 4.2%. The trends in key components of the domestic demand, largely trends in Government expenditure and personal incomes, will be modest and have a modest influence on inflationary pressures. On the favourable side, domestic inflation closed the year 2013 at 4.1 percent, comfortably within the central bank target range of 3 - 6 percent. Domestic inflation outlook looks favourable on account of less imported inflation on the back of a supporting exchange rate regime. The Bank rate was reduced four times, for a total of 200 basis points during 2013, closing the year at 7.5 percent. Bond yields have fallen quite significantly during the year with the longest dated Government bond, the 18-year BW011, closing the year at 6.25 percent. We believe that we are close to the end of yield compression in the domestic market. Similarly to 2013, conditions in 2014 are expected to improve albeit at a moderate tempo.

### Accounting Policies and Presentation

The accounting policies adopted for the period comply in all material respects with International Financial Reporting Standards (IFRS) and are presented in the manner required by the Botswana Insurance Industry Act (Cap 46:01) and the Companies Act of Botswana (Companies Act, 2003). These policies are consistent with those applied for the year ended 31 December 2012 except for the changes as a result of the adoption of the following new standards which were effective 01 January 2013:

- IFRS 10 Consolidated Financial Statements, IAS 27 Separate Financial Statements
- IFRS 11 Joint Arrangements, IAS 28 Investments in Associates and Joint Ventures
- IFRS 12 Disclosure of Interests in Other Entities
- IFRS 13 Fair Value Measurement

The new standards did not have an impact on the financial performance or the financial position of the Group.

#### **Financial Overview**

	31 December 2013 P'000	31 December 2012 P'000	% Change
Operating profit	277,273	232,764	19%
Investment income on shareholders' assets	32,807		(14%)
Core Earnings	310,080	270,721	15%
Profit on sale of subsidiary	-	6,075	
Share of profit of associates and joint ventures net of tax	189,202	196,482	(4%)
Investment losses gains on shareholders assets	80,112		565%
Profit before tax	579,394	485,331	19%
Tax	84,621	90,936	
Profit after tax	494,773	,	25%
Minority shareholders' interest	(2,273)	,	2070
Profit attributable to ordinary shareholders	492,500	390,918	26%
		Year to 31 December 3 2013 P'000	Year to 31 11 December 2012 P'000
Operating profit by business			
Life		275,698	239,542
Asset management		43,926	36,504
General insurance		(11,709)	(2,447)
Group expenses		(17,041)	(29,932)

Operating profit for the life business increased by 15% due to good operational earnings from all the business lines. The asset management results has been positively affected by the growth in assets under management due to the good investment returns and clients net contributions during the year. The short term insurance results has been adversely affected by the change in the core system which affected the premium collection in the Legal Guard portfolio. Group expenses have been well maintained in line with the continued strategy to manage expenses while certain one-off expenses were not incurred in the current financial year. Other expenses relate to the Unit Trusts business and charity trust that experienced increased activities.

Investment income which comprises dividend income and interest income decreased by 14% due to the prevailing low interest rate environment. Investment surpluses increased significantly following changes to key investment strategies that resulted in very satisfactory capital gains. This income line remains susceptible to market volatilities.

#### Embedded Value

The Group's embedded value has increased by 21% to P3.3 billion. The embedded value was positively affected by good operating earnings, especially the life business, and good investment returns which are in line with global market performance for the reporting period. The embedded value allows for P98.4 million dividends paid during the period.

#### Value of New Life Business

The value of new life business grew by 10% to P109.7 million off the back of significant growth in individual life volumes and changes in mortality assumptions. The changing economic environment resulted in a change in the risk discount rate which impacted positively on the VNB.

### Overview of Operations

#### Life Insurance Business

2013 saw an improvement in the local and global economy, our results are consistent with this recovery. Individual Life new business premium income showed a robust and healthy growth, and increased by 26% over prior year. The annuity line underperformed compared to prior year due to fewer than expected retirees, this is expected in a low interest environment as annuity benefits tend to be generally depressed in such a period. Due to the underperformance of the annuity line, Net Premium Income at P1.88 billion is 3% lower than the prior year's P1.95 billion.

Operating profit increased by 15% from P239.5 million in prior year to P275.7 million. All business lines contributed positively to this result. Unit costs (cost per policy) have reduced by 15% from the prior year. Management continues to implement interventions to bring these costs down further.

The roll out of the LifeRewards Card to our branch network was completed in September, we are pleased that our clients have fully embraced the card as alternative payment method. The trend for the card acquisition increases every month. As at 31 December 7,123 cards with a total value of P26.9 million had been issued. Turnaround time for claims payments has reduced significantly as a result.

We continue to make significant strides in the rollout of our strategic imperatives. Despite the uncertain economic outlook and growing direct competition, we remain optimistic about our future prospects and aim to take full advantage of the opportunities in the economy.

#### **Asset Management Business**

The Bifm group has generated an excellent set of results for the full year 2013. This is as a result of growth in Assets under Management which is linked to the investment team's enhanced focus on delivering investment performance for our clients, the recurrent inflows from existing clients, as well as the acquisition of new mandates. Further contributing to the results is the significant improvement in business operations from companies within the Bifm group.

Compared to full year December 2012, profit before tax and minorities grew by 27% and Assets under management grew by 25% to P27.1 billion, including assets of P3.8 billion, managed by our sister company in Zambia

2013 was a year in which we continued to deepen relationships with our clients and stakeholders, ensuring retention of mandates. We extended our offerings to the retail market through our Units Trusts suite which has enjoyed tremendous uptake by retail clients.

Our client education initiatives were held successfully with the Trustee Training taking place in August and our International partners gracing our shores in November for our Offshore Manager Conference.

#### Short Term Insurance Business

BIHL Sure! has adopted a conservative approach to building its business. The short term insurance market remains very softly priced which militate against rapid growth. Penetration into the commercial lines market remains slower than expected resulting in a loss for the year. Measures to address this situation are being put in place and we are confident that it will come to fruition in due course.

Our Legal Guard Division, which has been key to the business was affected by technical difficulties occasioned primarily by a system change in 2013. Critically, premium collections were negatively impacted upon and whilst remedial measures are being administered, we continue to work tirelessly to reclaim lost ground. Legal Guard products remain a quality product offering in a tightly contested market segment and we remain confident in our ability to increase market share.

Existing partnerships delivered steadily-increasing results for BIHL Sure! during 2013, we will focus on increased efforts to further expand these avenues.

## Capital Management and Solvency

The Group still remains in a very strong position with respect to capital requirements.

# Looking Ahead

We will continue to build on our achievements and focus on our key twin strategies of growth and profitability. However, uncertainty in the global markets is expected to continue to affect the results. We would like to thank all our Clients, Brokers, Agents and other Stakeholders for the on-going partnership and support and look forward to serving them in the future.

# Changes in Directorships

#### Appointments

Mr. Andre Roux was appointed as a director on 4 July 2013.

#### Resignations

Mr. Thomas Schultz resigned as a director on 4 July 2013.

#### **Dividend Declaration**

The Directors have resolved to award a final dividend for the year of 35 thebe per share (gross of tax).

The important dates pertaining to the dividends are:

Declaration date 12 February 2014
Last day to register for dividend 28 March 2014
Payment of dividend 11 April 2014

For and on Behalf of the Board

B Dambe-Groth (Chairperson) G Hassam (Group CEO)

05 March 2014